Ingalls Memorial Hospital

2006 Board of Directors















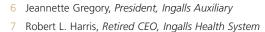
- Kurt E. Johnson, President and CEO, Ingalls Health System
- Charles A. Beck, Jr., M.D., President, Ingalls Medical Staff
- Lyndell S. Beckham, BSTCO, Inc.
- Samuel J. Cutrara, Jr., CPA, Cutrara and Company











- Dennis J. Irvin, *Highland Community Bank*
- 9 Bohdan Iwanetz, M.D., *Iwanetz Clinic*
- 10 Henry K. Johnson, Vital Care Reps., Inc.



















14 Mark F. Kozloff, M.D., Monroe Medical Associates, S.C.

11 James P. Kellner, Applied Systems, Inc. 12 Richard M. King, City Capital Advisors, LLC

13 Neal E. Kitchell, Smith Barney, Inc.



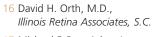












17 Michael F. Roy, Adept International

18 Nathaniel K. Sutton, Sutton Ford Superstore

19 Robert H. Topel, *University of Chicago*

20 Robert G. Velo, Gencon Building Corporation





















Eugene M. Feingold

Message to the Community

As the area's only independent, not-for-profit healthcare system, Ingalls has the ability to insure that our resources are directed to areas that result in the greatest benefit to our patients and the community. As we pursue our mission to improve the health of the communities we serve, we invest in the latest medical technologies, in the structural needs of our facilities across the southland and, of course, in our greatest resource... our employees.

Ingalls began fiscal year 2006 with the opening of our largest, most comprehensive outpatient facility — Ingalls Family Care Center in Flossmoor. Home to another of our 24/7 Urgent Aid centers and state-of-the-art clinical programs, the Flossmoor Center got off to a quick start.

A great addition to our Harvey campus is the new home for the Family Christian Health Center, an important strategic partner in addressing our community's challenging primary healthcare needs.

And, at the end of the year, thanks to a unique collaboration with the Jennifer S. Fallick Cancer Support Center, we prepared to open the new Cancer Support Center in Mokena, which offers support, education and screenings completely free of charge.

An exciting addition to our technology capability this year was the area's first 64-slice CT scanner, which is able to clearly visualize the movements of the heart in a matter of seconds. We also completed a major renovation of our Surgery Department, with re-outfitted operating rooms and patient areas that allow for more comfort and personal attention.

And this year, more than \$350,000 was invested in the futures of our employees and their children who are pursuing college degrees, as part of our dedicated scholarship program.

Photos in this report represent just a handful of the ways Ingalls partners to provide resources in the community to improve both health and access to care. More difficult to show is the continued recognition our clinical programs receive.

Ingalls Center for Rehabilitative Medicine — the largest unit of its kind in the southland — is the first and only program in the State to receive a prestigious stroke center accreditation. Our cancer program was again recognized as a leader by the American College of Surgeons' Commission on Cancer. And, we are very proud to have been named once again by USNews & World Report as one of America's 50 Best Hospitals.

Investments in the health system and in our community continue to pay off with big dividends...your improved health! <

Eugene M. Feingold

Eugene M. Feingold Chairman, Board of Directors Ingalls Health System Kurt E. Johnson
President and CEO

Ingalls Health System

1 Ingalls Southland Coalition to Conquer Breast Cancer

African Americans have the highest death rate of any racial and ethnic group for all cancers combined. And, even with a lower incidence, death rates from breast cancer are 1.4 times higher among African Americans than Caucasians. To help educate and raise awareness about breast cancer prevention and early detection, Ingalls Health System partnered with a core of socially committed women's groups and cancer support programs to launch Ingalls Southland Coalition to Conquer Breast Cancer, which provides regular health information programs specifically targeted to African American women.

2 Emergency Medical Services

In 1973, the Illinois Department of Public Health designated Ingalls Memorial Hospital as the Resource Hospital for the South Cook Emergency Medical Services (EMS) System. Since then, the hospital's vision for EMS has not changed. In addition to staffing the radio console in our Emergency Department that directs paramedics at the scene, the Ingalls program provides high-quality training to approximately 100 paramedics a year, and oversees the continuing education of approximately 1,000 paramedics who are working within the EMS System.

3 Ingalls Annual KidFest

Keeping our neighborhood children healthy, with access to the medical services necessary to start school on time, is the goal of KidFest, an annual collaboration between Ingalls and the Family Christian Health Center. More than 2,000 people attended this event in 2006, which provided 475 school physicals, 90 dental exams and free immunizations for local infants and children.

4 South Suburban Family Shelter

Through a partnership with the South Suburban Family Shelter, Ingalls supports the staffing of a hospital advocate stationed in its Emergency Room to identify victims of domestic violence. This advocate screens every female patient who comes to Ingalls' ER for symptoms of domestic violence, and when appropriate, patients are offered access to the services available at the Shelter.

5 Family Health Fair

Every member of the family can get checked from head to toe at the free Family Health Fair sponsored by Ingalls and the Homewood Rotary Club. As one of the south suburbs largest, longest-running and most comprehensive community health events, the fair offers more than 35 screenings and services, including blood tests, school physicals, and heart and cancer screenings.

6 CenterSteppers

The CenterSteppers, a vibrant group of adults who walk all year 'round at the River Oaks Mall, is celebrating its 13th year as a free walking club for anyone who enjoys exercising in the comfortable, predictable climates and smooth surfaces of an enclosed mall. The CenterSteppers walk seven days a week before the stores open, and meet once a month for Ingalls free blood pressure checks, informational speakers and other incentives. Ingalls also sponsors the Milers — a free walking club at Lincoln Mall in Matteson. Finding ways to promote fitness at all ages is a major passion!







2006 Ingalls Annual Report

Ingalls Healthcare Expenditures

Our People	\$140,337,631
Patient Care Supplies	58,827,220
Building Insurance/Interest	9,983,395
Purchased Services	34,640,714
Depreciation and Amortization	16,204,935
Provision for Bad Debts	24,907,953
Total Expenditures	\$284.901.848

Capital Investments

IHS and Affiliates	\$36,900,00
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Charity Care and Community Service

\$27 <i>,</i> 182,471
1,129,000
\$28,311,471
\$1,601,992
193,130
\$1,795,122

Patient Care Services Summary, FY 2006

Admissions (excluding births)	15,255
Inpatient Days	98,305
Births	1,442
Average Daily Census (excluding newborns)	269
Emergency Department Visits	31,686
Outpatient Visits (excluding Emergency Department)	245,218
Urgent Aid Visits	36,500

Home Health

intermittent Care visits	41,976
Private Duty Hours	99,541
Hospice Days of Care	13,827
Infusion Therapy Days	11,102

Surgeries

Inpatient	3,398
Ambulatory	6,610